## **ATTACHMENT 1**

1	IN THE UNITED STATES DISTRICT COURT
2	FOR THE EASTERN DISTRICT OF PENNSYLVANIA
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5	IN RE: PROCESSED EGG PRODUCTS: MDL NO. 2002 ANTITRUST LITIGATION 08-MDL-02002
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9	PHILADELPHIA, PA
10	MAY 7, 2018
11	DAY FOUR
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13	BEFORE: THE HONORABLE GENE E.K. PRATTER, J.
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16	TRIAL TRANSCRIPT
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21	KATHLEEN FELDMAN, CSR, CRR, RPR, CM Official Court Reporter
22	Room 1234 - U.S. Courthouse 601 Market Street
23	Philadelphia, PA 19106 (215) 779-5578
24	
25	(Transcript produced by mechanical shorthand via C A T

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THE WITNESS: Thank you.
              (Witness exits.)
              THE COURT: Plaintiff may call its next witness.
              MR. OLSON: Your Honor, Plaintiffs call Anthony
              THE DEPUTY CLERK: Would you please remain standing
    and raise your right hand.
              (Witness sworn.)
              THE WITNESS: I do.
              THE DEPUTY CLERK: Would you please have a seat and
    state your full name and spell your last name for the record.
11
              THE WITNESS: Anthony Airoso, A-I-R-O-S-O.
              THE COURT: Mr. Airoso, how are you today?
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              THE WITNESS: I am good. How are you?
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              THE COURT: So far so good.
              THE WITNESS: Good.
              THE COURT: Stav tuned.
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              THE WITNESS: Okay.
              THE COURT: Make sure vou're comfortable and keep
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- A. Good afternoon.
- 2 O. Could you please tell the jury who your current employer

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- 4 A. Yes. I'm currently employed with Walmart.
- And what is your current job position?
  - A. I am the senior vice president of foods strategic
- sourcing for Walmart.
- And in that role as senior vice-president, do you have
- nationwide responsibilities?
- 11 O. And what sort of presence does Walmart here have in
- Pennsylvania?
- 13 A. Yes, in Pennsylvania, we have about 160 stores. We
- employ about 52,000 associates and we purchase about
- 15 \$9 billion in goods and services from companies that are from
- Pennsylvania.
- 17 O. All right. Let's go back in time a bit. Please tell the
- jury when you started working at Walmart and what your job was
- 19 at that time.
- Yes. I started with Walmart in May of 2006 and I was
- part of the Finance Department.
- 22 Q. Was there a point in time when you became involved in
- 23 purchasing eggs for Walmart?
- Yes. In the fall of 2007, I became the divisional
- merchandising manager for dairy, and eggs were part of the

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1 dairy department.

BY MR. OLSON:

25 O. Good afternoon, Mr. Airoso.

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- Q. Okay. And who did you report to in that role? What was
- the name of the person?
- A. I reported to Pam Kohn. She was the general merchandise
- manager for fresh foods.
- So you were the DMM and she was the GMM; is that right?
- A. That is correct.
- Q. And who did you replace as the DMM?

your voice up so everybody can hear you.

THE WITNESS: Yes, ma'am.

THE COURT: You may proceed.

DIRECT EXAMINATION

- 9 A. Yeah, I replaced Scott Poole.
- Were there folks who reported to you that had specific
- responsibility for purchasing eggs?
- A. When I took over, for a short period of time, a gentleman
- named Tommy Reed was buying eggs, and he was replaced in short
- order by Clay Adams.
- Q. Okay. So -- and was Mr. Adams then in that role
- 16 reporting to you with responsibility for purchasing eggs for
- some time? 17
- A. That is correct.
- Q. Okay, so you mentioned Pam Kohn, Scott Poole, and Clayton
- 20 Adams. Are any of those folks still employed by Walmart
- 22 A. No, they are not.
- Q. Now, when you took over the position in 2007 with
- 24 responsibility for buying eggs at Walmart, what was the
- general process that Walmart used for purchasing eggs?

- 1 A. So at that point in time, it was kind of an ad hoc
- process. We had incumbent suppliers in each of our 41
- distribution centers, and it was kind of an ad hoc process in
- 4 terms of understanding what the prices were and whether or not
- 5 they would continue to have each of the distribution centers
- And when you say "incumbent suppliers," are you referring
- to the current producers who were selling eggs to Walmart?
- 9 A. That is correct. So that would have been folks like
- Cal-Maine and CCF, or Country Creek Farms, folks like that.
- 1.1 O. And what is CCF?
- A. CCF, Country Creek Farms, they were a broker of eggs for
- the most part, and they sold us eggs on behalf of folks like
- Rose Acre and other producers.
- Q. So was it the case that Walmart was purchasing eggs that
- were produced by Rose Acre through Country Creek Farms? 16
- 17 That is correct.
- Okay. So when you came into the role at this time, was
- Walmart buying from Sparboe Farms?
- 20 A. We were not.
- Now, did you, in your new role, make any changes to
- 22 Walmart's process for buying eggs?
- 23 A. I did. Yes. So shortly after taking the role, I
- 24 determined that we should change the way we're buying eggs,
- and so we went to a process where we decided to bid out the

- eggs in a formal bid process and to have that length of
- 2 contract be closer to three years versus kind of an ad hoc
- 3 situation. So the changes were made in shortly after I
- 4 started.
- 5 Q. So essentially, you made the bidding process more formal
- 6 and went to longer-term contracts?
- 7 A. That is correct.
- 8 O. And what criteria did Walmart use in awarding business
- 9 within that formal bidding process for eggs?
- 10 A. Yeah. So the three major components of deciding who to
- 11 award the business to would be food safety, quality and price,
- 12 and we were looking for competitive prices.
- 13 O. And did you have an understanding of whether Walmart was
- 14 one of the larger egg producers while you were in that role?
- 15 A. Yeah. We may have been the largest, yeah.
- 16 Q. Do you have an understanding, sir, about whether Walmart
- 17 is a member of the Class on behalf of who has brought this
- 18 case?
- 19 A. I believe we are part of the Class, yes.
- 20 Q. Okay. Let's talk about something called the UEP
- 21 Certified Program. Are you familiar with that term?
- 22 A. I am.
- 23 Q. When do you recall first learning about the UEP Certified
- 24 Program?
- 25 A. Okay, in -- shortly after starting as a DMM of the dairy

- 1 department, I began having meetings with all the key suppliers
- 2 over all the various departments, yogurt, juice, milk,
- 3 whatever it might be. I met with our key suppliers in eggs,
- 4 Cal-Maine and Country Creek Farms, and during one of the
- 5 meetings with Country Creek Farms, they recommended that I
- 6 meet with UEP and with their leadership, specifically Gene 7 Gregory. I did have one of those meetings and at that point
- 8 in time, they explained to me about what the UEP Certified
- 9 process was.
- 10 Q. And when you say you met with UEP, that's the United Egg
- 11 Producers?
- 12 A. That is correct
- 13 Q. And so you did meet with Mr. Gregory?
- 14 A. I did.
- 15  $\,$  Q. Did you have an understanding of what his role was at the
- 16 time at UEP?
- 17 A. Yes. So he would have been the president of the
- 18 organization
- 19 Q. And in the course of learning about the Certified
- 20 Program, did you come to learn whether Walmart had been a
- 21 supporter of the UEP Guidelines?
- 22 A. I did. So going through that process and meeting with
- 23 Mr. Gregory, I did learn that Walmart had been a supporter of
- 24 the UEP Certified process for several years.
- 25  $\,$  Q. Now, did you understand at this time that the UEP

- Certified Program included a requirement, sometimes called the
- 2 100% rule, which provided that a producer, in order to be
- 3 certified to sell to any customers who wanted certified eggs
- 4 would have to be certified on all of their facilities
- 5 regardless of whether all their customers wanted certified?
- 6 A. Yeah, I was not. What I understood it to be was a set of
- 7 guidelines that were based on scientific information that were
- 8 put in place to protect the animal welfare of the hens that
- $\boldsymbol{9}$   $\,\,$  were laying, and that farms needed to be certified so they
- .0 could sell eggs. And that was part of the Walmart
- 11 specifications at the time.
- 12 Q. And did you gain any understanding of whether prior folks
- 13 at Walmart in your role had any knowledge of this 100% rule?
- 14 A. Yes. So, you know, speaking with Mr. Poole and others at
- 15 Walmart, nobody ever mentioned anything about the 100% rule or
- 16 anything to that end around certified process.
- 17 Q. Okay. Let's put that 100% rule to one side for a moment.
- Do you recall your reaction to the Certified Program
- 19 when you learned about the guidelines?
- 20 A. Yeah, in general, at Walmart, we were supportive of it.
- 21 We were happy that the industry was using scientific-based
- 22 processes to understand how they should be treating the hens,
- 23 the welfare that they would have, and that that would improve 24 that, and for several years, at that point in time, we had
- 25 been requiring improved animal welfare at Walmart.

- 1 O. Mr. Airoso, did Walmart, to your knowledge, ever ask the
- 2 United Egg Producers or its members to put together a
- 3 certified program for their hens?
- 4 A. Yeah, absolutely not. There's no question in my mind
- 5 that the program was put together by the UEP. It was brought
- 6 to Walmart; it was shared with us as a program to improve
- 7 animal welfare, and we adopted those practices.
- 8 Q. Do you recall Walmart, while you were in this role,
- 9 receiving pressure from animal rights groups to sell certified
- 10 eggs?
- 11 A. No.
- 12 Q. Let's talk briefly about how eggs are priced at Walmart.
- 13 Have you heard of something called the Urner Barry price?
- 14 A. I have
- 15  $\,$  Q. And can you describe for us lay-folks and to the jury
- 16 what the Urner Barry price is?
- 17 A. I'm kind of a lay-folk too. So I'll do my best. Urner
- 18 Barry is a publication that's put out daily by the Urner Barry
- 19 publications group, and it's used within the industry to set
- 20 pricing for eggs at the producer level, processor level,
- 21 distribution level, and like somebody buying eggs like Walmart
  22 for a retail -- retail store. It's used throughout the supply
- 23 chain, and it would have been part of the basis for how
- 24 Walmart would have purchased eggs.
- 25 Q. Is it something like a benchmark price?

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- 2 O. And did the Urner Barry price affect what Walmart itself
- would pay for eggs?
- 4 A. It did. The Urner Barry was the baseline, and then our
- price at Walmart would be either a discount to or a plus up to
- the Urner Barry price, and that's kind of the benchmark we
- would start from.
- Q. So, Mr. Airoso, if egg producers had engaged in conduct
- that would reduce supply and affect this benchmark price,
- would that increase the price that Walmart would pay for eggs?
- A. Absolutely. 11
- MR. DESTEFANO: Objection.
- 1.3 MR. BIZAR: Objection. Leading, Your Honor.
- THE COURT: Sustained.
- 15 BY MR. OLSON:
- Would changes, Mr. Airoso, in the Urner Barry benchmark
- price affect the price that Walmart would pay for eggs? 17
- O. And is that both up and down? 19
- 21 Q. Okay. You've mentioned earlier that when you came into
- the role, you didn't hear about the 100% rule.
- 23 A. Correct.
- Was there a time when you became -- when you first heard
- of that requirement?

- A. I did. In May of 2008. So at that point in time began
- the process of doing the bidding process, and we began to look
- at some suppliers that were not currently supplying to
- 4 Walmart, and one of those suppliers was not using the
- certified process. And at that point in time, we began to
- look at them as a candidate to be in our big pool.
- That information got out to other suppliers in the
- 8 industry. At that point in time, the UEP leadership as well
- as leadership from Cal-Maine and CCF and others came to see
- us, called us, and talked to us about the Certified Program
- 11 and that it needs to be 100 percent compliant and how
- important that was.
- 1.3 O. And what was your personal reaction when you first
- learned about this 100% rule?
- 15 A. Yeah, I didn't -- my first reaction was it wasn't
- necessary, right? I felt like it was appropriate for Walmart
- to have specifications for the hens that were being used to
- produce eggs for us, but I didn't feel it was appropriate for
- Walmart to make decisions for the producers about how they
- dealt with the rest of the industry. I felt like that should
- be something that they dealt with individually.
- 22 Q. Okay. You just referenced the bidding process --
- 23 A. Yep.
- -- in the spring of 2008. So let's -- I mean spring and

- 1 A. Yeah.
- Q. Let's now turn to that. You generally recall this
- bidding process that Walmart conducted?
- A. I do. I recall it very well.
- Q. Why do you recall it well some ten years later?
- Yeah, so a couple of reasons. First, it was a new
- process. Like I said, we were doing something different. The
- buyer that was working for me at the time was relatively new,
- so I wanted to make sure that he had the support he needed.
- And then the third thing, as you mentioned, it was
- kind of spring into the summer. It became a very contentious process with a lot going on. And so I remember it very well.
- 13 Q. And the buyer who was new, you referred to that as
- 15 A. Correct.
- O. Okav, so as part of the bidding process, would Walmart 16
- require potential suppliers to submit bids that complied with
- 18 Walmart requirements?
- A. That is correct. We would.
- O. And were those called specifications? 20
- Yes. So we had a set of specifications associated with
- our egg purchasing, and those specifications would have had a
- number of different things that we would require, and then the companies can look at those bids and decide whether or not
- they wanted to bid on the business based on those

- 1 specifications.
- Q. And do you recall what -- at this time when the bidding
- process started, what the Walmart specifications required
- 5 A. I do. At that point in time when the process started, we
- had been using something that had been in place for several
- years at Walmart. And in the specifications for animal
- welfare it required that they participate in the FMI and the
- UEP Certified process.
- Q. And what was your understanding of why Walmart had that
- 11 requirement?
- A. Yeah, so my understanding is that it had been in place
- for several years. The suppliers in the industry for the most
- part used it, and because of that I really didn't think about
- it very much. It just kind of was in place and that's what we
- started off the process with.
- Q. Again, when you started off the process with those
- specifications, did you have an understanding that those
- quidelines, the UEP Guidelines, in particular, required a
- 20 producer to follow some 100% rule?
- No, I had no idea of that.
- 22 O. Now, was there a point during the 2008 bidding process
- 23 that Walmart changed its specifications with regard to animal
- 24 welfare?
- A. Yes, we did.

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- 1 Q. And when did that occur?
- 2 A. Yeah, so shortly after beginning the new bidding process,
- 3 where we had a more formal process, we identified some
- 4 potential suppliers in the industry, one of which was Sparboe
- 5 Farms, who were not using the Certified process. And after
- 6 having some time to work with them, we understood that they
- 7 were using different processes that we believed that were as
- 8  $\,$  good or better than the UEP process. And so, therefore, we
- 9 changed our specs to include -- to not say it had to be FMI
- 10 and UEP, but that they could be something like that or better.
- 11  $\,$  Q. Okay. So you referred to Walmart changing its
- 12 specifications?
- 13 A. That's correct.
- 14 Q. Let me hand you our first exhibit.
- 15 A. Okay.
- 16 Q. And for identification purposes, this is Plaintiffs'
- 17 Exhibit 246.
- 18 And, Mr. Airoso, let's just first see if you can
- 19 identify the exhibit.
- A. I can.
- 21 Q. Okay. And what is this document?
- 22 A. Yeah, so this was a letter that was sent out by the egg
- 23 buyer, Clay Adams, to potential producers of eggs and/or
- 24 brokers who could sell eggs to Walmart, and he copied me on
- 25 this e-mail.

- 1 Q. Okay. And can you describe what type of information
- 2 Mr. Adams included in that?
- 3 A. Yes. So this e-mail was provided to the potential
- 4 suppliers to provide them with updates and information that
- 5 would help them in the bidding process, to include anything
- $\,\,$  6  $\,\,$  that was new and different that we had made changes to as the
- 7 process was starting.
- 8 Q. So essentially, Walmart is responding to some questions
- 9 from its suppliers?
- 10 A. That is correct. Providing clarification.
- 11 Q. And this is an e-mail that you received at the time?
- 12 A. That is correct.
- 13 Q. And do you recall this e-mail?
- 14 A. I do
- 15 Q. And in this e-mail, did Walmart provide the potential
- 16 suppliers with some information about specifications?
- 17 A. We did.
- 18 MR. OLSON: With that, Your Honor, we would move for
- 19 the admission of Exhibit 246.
- MR. DESTEFANO: We would object to the first page on
- 21 hearsay grounds, Your Honor, the first page being an e-mail.
- 22 THE COURT: I can see it. It's a multi-page
- 23 document. You're only objecting to the first page?
- 24 MR. DESTEFANO: Yes.
- 25 MR. OLSON: Your Honor --

- THE COURT: The first page does appear to be
- 2 hearsay.
- MR. OLSON: Well, we would welcome a limiting
- 4 instruction. We're not introducing it for the truth of what's
- 5 stated.
- 6 THE COURT: What is the purpose of it?
- 7 MR. OLSON: The purpose is, as the witness
- 8 testified, this is when Walmart communicated to its suppliers
- 9  $\,$  a change of specifications, and it's also when those suppliers
- 10 learned who else was in the bidding process. So whether any 11 of that was true or not, it -- the information was provided.
- 12 THE COURT: Well, you can use the remainder of the
- 13 exhibit, but there's still -- I'm not quite sure what the
- 14 point is of the transmittal e-mail?
- 15 MR. OLSON: Okay.
- 16 BY MR. OLSON:
- 17 Q. You can put that document aside.
- 18 Do you -- you referred to the information getting
- 19 out to Walmart's current suppliers. Do you recall when that
- 20 occurred?
- 21 A. In this e-mail it would have been when we would have made
- $22\,$   $\,$  the changes known to the specifications in or around late May
- 23 of 2008.
- 24  $\,$  Q. And would this have been when Walmart's incumbent
- 25 suppliers learned that Walmart was considering using Sparboe

1 Farms as a new supplier?

- 2 A. That is correct. All the potential suppliers were sent a
- 3 single e-mail where they were all on copy. So all of the
- 4 current suppliers and incumbent suppliers would have known
- 5 about any additional potential suppliers like Sparboe Farms.
- 6 Q. And you also referenced Walmart communicating information
- 7 where they changed specifications.
- 8 A. That is correct.
- 9 Q. How did Walmart change its specifications with regard to
- 10 the animal welfare requirements?
- 11 A. Yes, specifically we changed the specification to say
- 12 that animal welfare needed to be the UEP Certified process,
- 13 equivalent or better.
- In this case, in the e-mail, we said better, and
- 15 later on we changed that, but, yeah, UEP or better.
- 16  $\,$  Q.  $\,$  So the change at this time was from not UEP and FMI  $\,$
- 17 exclusively, but to --
- 18 A. A broader set of programs could be used as long as the
- 19 animal welfare requirements were as good as the UEP or better.
- 20 Q. Okay. All right, let's talk about Sparboe Farms a bit.
- 21 What did you know about Sparboe Farms at the time
- 22 you gave them an opportunity to bid for the business?
- 23 A. Yes, so Sparboe Farms was a new potential supplier to
- $\ensuremath{\texttt{24}}$   $\ensuremath{\texttt{Walmart}}$  , and they were not using the UEP Certified process.
- 25 So I felt it would be prudent to take the egg buyer and a

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- 1 group of Walmart associates. We went up and visited them on
- 2 one of their farms. We met the team that ran
- 3 Sparboe's business at the time. We reviewed their farms,
- 4 looked at all of their facilities. And we also went through
- 5 their PVP program, and what they were going to do to certify
- 6 that food safety and animal welfare was being taken care of.
- 7 And we came back from that meeting feeling very good about
- 8 what they had done and that they could be a supplier to
- 9 Walmart.
- 10 Q. So you referred to the PVP program. Was that a program
- 11 that Sparboe had?
- 12 A. That's correct.
- 13 O. And what was your general understanding of the PVP
- 14 program?
- 15 A. Yeah, so the PVP program was a program that was going to
- be audited and is audited by the USDA, and as they had
- 17 designed it, it provided for the animal welfare requirements
- 8 that we wanted at Walmart. And we felt like the program was a
- 19 very good program and potentially better than the UEP
- 20 Certified process program.
- 21 And the one thing that I do remember specifically,
- 22 though, is that it did not have a 100 percent requirement of
- 3 like all of your eggs and all of your farms. It was
- 24 specifically just the eggs that they were going to be selling
- 25 to Walmart from those farms that were going to sell to Walmart

- 1 would be certified.
- 2 O. So your understanding is that one of the differences
- 3 between the PVP program and the UEP Program was that the UEP

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- 4 Program had the 100% rule and the Sparboe program did not?
- 5 A. That is correct
  - Q. And what was your reaction to that difference?
- 7 A. Um, it seemed reasonable to me. Um, you know, again, at
- 8 Walmart, we were specifically worried about the hens that were
- 9 laying eggs and how they were treated and that they were
- 10 treated within the specifications that we had, that they were
- 11 treated humanely.
- 12 But we didn't really believe that we should be
- 13 making decisions for other folks about what they should do in
- $14\,$   $\,$  terms of how they handled their business. Felt really that
- 15 should be something based on other customers' demands.
- 16 Q. Did you have any concerns about the fact that the Sparboe
- 17 Farms' program did not have a 100 percent compliance?
- 18 A. No, not at all.
- 19 Q. Did you make an effort to learn information or request
- 20 information from Sparboe about their program so you could be
- 21 educated about it?
- 22 A. We did, yes.
- 23  $\,$  Q.  $\,$  And what do you recall in that regard? How did you go
- 24 about doing that?
- 25 A. Yeah, so we met with several folks from Sparboe,

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- specifically with the -- I'm probably saying his last name
- 2 incorrectly, Regensburger, I think is how you pronounce it.
- 3 He was the lead for Sparboe Farms. We met with Sparboe Farms
- 4 to understand and get a detail around their Process Verified
- 5 Program, and they specifically provided information to myself 6 and to Clay Adams, the buyer, in various ways to include
- 7 things like e-mail and other ways to get us information.
- 8 Q. Okay. And let me hand you, for identification purposes,
- 9 an exhibit that we have marked Plaintiffs' Exhibit 251.
- 0 A. Okay.
- 11 Q. Mr. Airoso, can you identify Exhibit 251 for us?
- 12 A. Yeah. This was an e-mail -- an e-mail chain between Lee
- 13 Regensburger, Clay Adams and myself.
- 4 Q. And how did the e-mail chain begin?
- 15  $\,$  A. It began with me asking the -- for information regarding
- 16 their programs, the PVP program, specifically, and how it
- 17  $\,$  related to animal health and welfare, and how I might be able
- 18 to explain that information to folks at Walmart.
- 19 Q. And is that the e-mail on May 28, 2008?
- 20 A. That's correct.
- 21 Let me verify that real quick, please.
- 22 Yes.
- 23 Q. I think you'll find yours is on the back of the chain.
- 24 A. Okay, yes.
- 25 Q. And is that -- is that an e-mail that you recall sending

1 at that time?

2 A. I do.

3 Q. And did you express your views about

4 Walmart's requirements at that time?

5 A. I did.

6 MR. OLSON: Your Honor, we move for the admission of

7 Plaintiffs' Exhibit 251.

8 MR. DESTEFANO: Objection, again, on hearsay

9 grounds, Your Honor.

10 THE COURT: Overruled

11 MR. OLSON: Can we publish the document?

12 THE COURT: You may.

13 MR. OLSON: Thank you. Hopefully we're pulling it

14 up.

15 BY MR. OLSON:

16 Q. Okay, and let's look at the page 4 of the e-mail at the

17 top, which Mr. Airoso, that's the one you wrote that began the

- 18 chain; is that right?
- 19 A. Yes, sir.
- 20 Q. And the first line of the e-mail that you wrote says: As
- 21 we have told you, we do not expect you to become part of the
- 22 UEP.
- 23 What were you communicating there, sir?
- 24 A. Yeah, so I think Sparboe Farms had some questions about
- 25 whether or not we would force them to use the UEP Certified

- process, and they had asked us some questions verbally and I
- 2 was responding to Lee letting him know that I did not expect
- 3 them to be part of the UEP Certified process, as we had put in
- our specs, that we would allow several different potential
- 5 processes to be in effect.
- 6 Q. And then the second sentence states: However, I do have
- 7 to explain the differences internally to our senior
- 8 management, as some of the other producers will try to use the
- UEP as a barrier to entry for you guys.
- 10 Do you see that?
- 11 A. Yes, sir.
- 12 Q. And what were you expressing there, sir?
- 13 A. Yeah, so I had already had communication with others
- 14 about this program and felt that since they were not part of
- 15 the UEP, that the UEP leadership, as well as our current
- 16 incumbent producers would try to say that not being part of
- 17 the Certified process would -- would disqualify them from
- 18 shipping to Walmart, that we should disqualify them. And so
- 19 based on that, I wanted to let them know that I felt like I
- 20 was going to have that pressure, and, therefore, I wanted to
- 21 be able to explain to my senior leaders at Walmart why we were
- 22 doing what we were doing and how the program matched up to the
- 23 UEP Certified process.
- 24 Q. Okay. And then did Mr. Regensburger respond with some
- 25 information?

- 1 A. He did
- 2 O. And generally, how would you describe the information he

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- 3 provided?
- 4 A. Yes, so very forthcoming.
- 5 MR. DESTEFANO: I would object, again, on hearsay
- 6 grounds
- 7 THE COURT: Sustained.
- 8 BY MR. OLSON:
- 9 Q. Okay, let's look at the cover e-mail, where you respond
- 10 to Mr. Regensburger on May 30, 2008.
- 11 Do you see that?
- 12 A. I do
- 13 Q. Is that an e-mail that you wrote, sir?
- 14 A. It is. Yep
- 15 Q. And do you recall writing this e-mail?
- 16 A. I do
- 17 O. And you say: Thanks for the note, I appreciate the
- 18 information. I think you have responded well. It helps me to
- 19 clarify to our internal folks. Walmart does not have a
- 20 preference for the UEP Program versus another program.
- 21 Do you see that?
- 22 A. That is correct, yes.
- 23 Q. And what were you expressing there?
- 24 A. Yeah, I was expressing to Lee the fact that we had made a
- 25 determination that the UEP Certified process was not the only

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- 1 process that we would use, that we'd be willing to use other
- 2 processes similar to their PVP process, and that that's where
- 3 we were at.
- 4 Q. And do you recall whether Sparboe provided the types of
- further information that you were interested in reviewing?
- 6 A. They did.
- $7\,$  Q. And what was your reaction to the information you
- 8 received?
- 9 A. Yeah, so basically when we had a chance to review all of
- 10 the information, I determined that the PVP program was as good
- 11 or better than the UEP Program in many ways. The only -- the
- 12 only exception to that may be that it didn't cover 100 percent
- 13 of all flocks.
- 4 Q. The only difference between the programs?
- 15 A. That is correct. Where the UEP Program required
- $16\,$   $\,$  100 percent of all birds and all farms, where the PVP program
- $17\,$   $\,$  that Sparboe was potentially going to use did not have that
- 18 requirement. Other than that, it was at least good in every
- 19 level and in some cases better.
- 20 Q. Okay. So you mentioned that you were -- you had some
- 21 concerns that Walmart's current suppliers, having learned that
- $\,$  22  $\,$  Sparboe was in the process, might use the UEP Certified
- 23 Program as a barrier to entry? Do you recall that?
- 24 MR. DESTEFANO: Objection.
- 25 MR. BIZAR: Objection.

1 BY MR. OLSON:

2 Q. I believe you testified --

3 THE COURT: Overruled.

4 MR. OLSON: Thank you.

- 5 BY MR. OLSON:
- 6 Q. Do you recall that testimony?
- 7 A. I do
- 8 Q. And did that, in fact, happen, sir?
- 9 A. It did.
- 10 Q. And what occurred?
- 11 A. Yeah, so shortly after this time period, in June and July
- 12 of 2008, I began to receive calls from the United Egg
- 13 Producers as well as Country Creek Farms representing Rose
- 14 Acre, and Cal-Maine and others, basically indicating that
- 15 Sparboe Farms was trying to destroy the UEP Certified process
- 16 that we were facilitating that, and that there was some other
- 17 things that potentially could happen from things like animal
- 18 groups hearing about this and putting pressure on this. It
  19 could be reporters doing things. There could be lawsuits
- 20 filed, potentially federal lawsuits. Things like that. So
- there was a lot of information over a couple-month period that
- 22 came to us, came to me specifically from those groups.
- 23 Q. Just to be clear, those things you just referred to --
- 24 and we can circle back on this stuff -- potential lawsuits,
- 25 press, these were things you were being told by who?

- They would have came from the UEP, Cal-Maine, and CCF, as
- the top three that I can remember, yes.
- O. Okay. All right. So I believe we're basically in the
- early summer of 2008?
- Q. Was there a time that Walmart made a formal change to its
- specifications with regard to its animal welfare requirements?
- There was. We did.
- And do you recall what the change was?
- A. I do. In our formal specifications, we wrote
- specifically in the specs that the UEP and FMI were not 11
- required, that other processes could be used in place of
- 1.3 those.
- O. Okay. And then the bids start rolling in, I assume?
- 15 A. That's correct.
- Did Sparboe make a bid?
- Thev did. 17 Α.
- Q. And did these other companies that you mentioned also
- 19 make bids?
- Thev did, ves.
- 21 And what did Walmart decide to do when it looked at the
- bids from Sparboe and others in terms of awarding the Walmart
- 23 husiness?
- Yeah, so based on the specifications in the bids we
- received, we made a decision to award five distribution

- centers to Sparboe Farms, and that was going to be supplied by
- two of their five farms.
- 3 O. And so Walmart would have a new supplier?
- 4 A. That's correct.
- And for the jury's sake, when you refer to distribution
- centers, can you just explain what those are and generally
- what the state of distribution centers were at this time at
- 8 Walmart?
- Yeah, so there were 41 distribution centers in the
- 10 United States, kind of put it out geographically to get
- 11 products to our stores. And of those 41 distribution centers,
- on average, they might serve 150 or 200 stores. And in this
- 13 case, we awarded five of those distribution centers to Sparboe
- 14 Farms for them to send eggs into, and for us to distribute
- 15 those eggs then to our stores.
- And why did you award the business to Sparboe?
- A. Yeah, so they had a very good competitive price. We felt
- comfortable with their food safety and animal welfare programs
- 19 and felt like in every way they would be a really good
- Q. And did you have any concerns about having to defend the
- fact that Walmart was choosing a supplier that did not have a
- 23 100 percent requirement?
- I did not. Sparboe, at that point in time, had told us
- that they would be certified on the farms that were going to

- be supplying to us and that in the near future, they were
- going to have the other three additional farms that were not
- going to be shipping to Walmart, that they would have those
- certified under their PVP program to ensure that they had the
- cage space density requirements that were in our
- specifications taken care of.
- And so they already told me that. So as part of
- that, I really wasn't worried because the other option to get
- those other three farms immediately within spec would be to
- slaughter a whole bunch of hens, right? And I didn't feel
- like that was the right choice, and I didn't think that other groups were going to come to us and say, Why didn't you force
- the slaughter of a bunch of birds?
- Let me make sure that I have my math right. I think you
- said that Walmart awarded five distribution centers from two
- Sparboe Farms? 16
- 17 A. Right.

1.1

- O. And then you referred to Sparboe having three other
- farms; is that right?
- 20 A. Yes.
- So it's five total?
- 22 A. Correct.
- Q. And I believe what you just said that Sparboe,
- 24 immediately for the supply to Walmart, was going to comply
- with these guidelines and then they were going to bring the

1 other three into compliance over time?

- A. In the future, they said, yes.
- O. And then you -- you expressed some concern about what
- would happen if Sparboe had to bring those other three
- 5 immediately into compliance? What was that concern?
- Correct. Yes. So if they had to immediately bring those
- other farms, there's a certain amount of hens per cage, and if
- you wanted to give each hen more space, the only way to do
- that would be to remove hens from the barn. And the way that
- they would do that would be to slaughter a certain amount of
- 1.1 hens and get rid of them and give the hens that are remaining
- more space.
- Q. And did that seem like a good idea to you?
- It did not. It would not have been part of what we would
- be expecting. If you think of our specs and animal welfare
- that we wanted for the hens, that would not be part of what we
- 18 O. All right. So what happened after Walmart -- well,
- 20 Let me ask it this way: Did Walmart make an
- announcement of this decision, that it was awarding business
- 22 to Sparboe?
- A. We made an announcement that we were awarding business to
- 24 all of our suppliers and that information was made public,
- ves.

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- Q. And that included Sparboe?
- A. That is correct.
- Q. And what happened next?
- A. The -- at that point in time, soon after we awarded the
- business to Sparboe Farms, I again began to get another round
- of calls, e-mails, visits from folks at the UEP, Cal-Maine,
- CCF on behalf of Rose Acre and other -- and other folks
- indicating that, again, that Sparboe Farms was trying to
- destroy the Certified process, that it was going to be bad for
- the industry and that it would be bad for Walmart, and that we
- 11 should rethink what we're doing.
- Q. And who from the United Egg Producers called you and said
- 1.3 something like that?
- A. Gene Gregory.
- 1.5 O. Who else called you?
- Um, so Ron Whaley from CCF called me. Jeff Hardin from
- Cal-Maine called me. Those are two of the ones I can 17
- definitely remember.
- 19 O. Mr. Whalev, he's at the broker for Rose Acre; is that
- 21 Yeah. He was the leadership of CCF and would have called
- on behalf of Rose Acre, yes.
- Q. And did you receive any visits in person? Did people fly
- down to Bentonville and meet you in person?
- A. We did. One such visit that I remember was actually one

- that I was not initially invited to. Gene Gregory from the
- UEP tried to schedule a visit with my boss. Pam Kohn, and told

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- her he wanted to meet with her to discuss some information
- 4 about what we were doing and sent her a long e-mail and things
- I wasn't on copy to the e-mail, but my boss made
- sure I was at the meeting and she shared that e-mail with me
- so I knew what Gene was saying and what we might be in store
- for when he came to visit. And that would have happened -- I
- 10 reviewed this. It would have happened in August 8 of 2008.
- 11 O. Okay. And was it Gene Gregory who showed up in person?
- the whole meeting and kind of got that whole process started. 1.3

No. Actually that is different. So Gene had scheduled

- but then he was not able to attend the meeting and so his son
- 15 Chad Gregory came in his place.
- Okay. And was Chad Gregory, to your knowledge,
- associated with the United Egg Producers as well?
- 18 A. He was. He was part of the leadership team.
- 19 O. You were at the meeting?
- Q. And do you recall what type of arguments Chad Gregory
- 22 made, Mr. Gregory made, when he showed up at the meeting with
- 23 Walmart?
- 24 I do. Yes.
- 25 Q. And what do you recall?

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- 1 A. Yeah, so, you know, the thing that I remember more than
- anything was I felt threatened, right? So Chad came in and
- had conversations with us and I felt threatened. He spoke
- specifically of bad press, about animal welfare groups folks
- like that that were going to potentially do something publicly
- to give bad press to Walmart or bad PR.
- I remember him specifically talking about the
- Federal Trade Commission, the FTC, that they were watching us,
- they were watching this, and that they might file a lawsuit.
- And then the last thing I remember is specifically
- 1.1 they mentioned Scott Poole, who I replaced as the DMM over
- dairy and specifically eggs. They mentioned him and they
- mentioned how he had promised to support the Certified
- process, that he had supported the 100% rule, and that I was
- backing out on those promises that we had made and things of
- that nature, and, again, it was very threatening. 16
- Q. Okay. So Chad Gregory showed up and suggested that
- Walmart's use of Sparboe might face a lawsuit from the Federal
- Trade Commission?
- MR. DESTEFANO: Objection. 20
- MR. BIZAR: Objection. Leading.
- THE COURT: Sustained. 22
- 24 Q. Okay. What was your understanding -- when you say you
- were threatened, what was your understanding of what Walmart

1 was being threatened with by Mr. Greg?

MR. DESTEFANO: Asked and answered.

THE COURT: Well. I think the question is he said he

- 4 felt threatened. Do you want to repeat your question?
- 5 BY MR. OLSON:
- You perceived threats made. What was your understanding
- of what threats were made?
- A. Yeah. So at the time, I felt like Mr. Gregory was
- threatening to make sure that the industry, the folks who were
- interested in the welfare of the industry like PETA and
- 11 others, animal activists groups, I felt like he was saying
- that there was press that would be interested in understanding
- that Walmart was not requiring 100 percent of all hens be -to be UEP Certified, that they would reach out to those groups
- or somehow those groups would be notified, and then that was
- threatening. And then specifically he said that the FTC -- he
- said, The FTC is watching. They're looking at this and they
- may file a lawsuit against Walmart.
- Q. And is this a common experience, sir, where a trade
- association representative comes and threatens Walmart?
- And that is not a normal situation. I've met with lots
- 22 of trade associations from lots of groups and have never had
- one that was anything like this.
- 24 Q. Okay. And you also mentioned Mr. Gregory -- and I want
- to make sure I characterize what you said accurately --

suggested Walmart had backed out of some commitments that

- 2 Mr. Poole had made?
- 3 A. That is correct.
- Q. And, again, what do you recall Mr. Gregory suggesting
- 5 about Walmart backing out of prior commitments?
- 6 A. Specifically he said that Scott Poole had agreed to
- support the UEP Certified Program, that Scott knew of the
- 8 100% rule that they had, that all farms had to be in
- ompliance. I think I said earlier -- if I didn't, correct
- 10 me, but I think I said earlier that I didn't know about that
- 11 as we went through this process. Scott never told me about
- 12 that as I took over the dairy department. It was something I
- 13 was unaware of and would have expected that Scott or somebody
- 14 had told me about, but I didn't know anything about it. They
- 14 Had told me about, but I didn't know anything about it. They
- 15 said that Scott had actually supported that, and that I was
  - 6 backing away from that, and that we were breaking our promises
- 17 basically.
  - 8 Q. And just to be clear, your boss Ms. Kohn was at this
- 19 meeting as well?
- 20 A. That's correct.
- 21 Q. Okay. Let me hand you, for identification purposes now,
- 22 what has been mark Plaintiffs' Exhibit 270 and 271, and that's
- 23 because -- well, I'll explain that in a moment.
- MR. OLSON: Okay. And to explain, Exhibit 270 is an
- e-mail. I'll ask the witness to identify it, but just for the

1 record, 271 is the attachment to the e-mail. We probably

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- 2 unnecessarily stamped the e-mail and the attachment as
- 3 separate exhibits, but they were generated together. So
- 4 that's why we're introducing them together.
- 5 THE COURT: Well, what am I going to do with you?
- 6 MR. OLSON: I'll take the blame.
- 7 BY MR. OLSON:
- 8 Q. All right. So, Mr. Airoso, have you seen -- have you
- 9 looked at the e-mails here and the attachment here today?
- 10 A. I have, yes.
- 11 Q. And while you're not a recipient -- well, let me ask you
- 12 this: Who sent the e-mail?
- 13 A. The e-mail was sent by Gene Gregory to my boss, Pam Kohn.
- 14 Q. And who is copied? Who are those folks?
- 15 A. Yeah, so the copies were Ron Whaley, from Country Creek
- 16 Farms and Dolph Baker, who I believe at the time was the
- 17 president of Cal-Maine.
- 18 Q. Did you mention Chad Gregory, the last e-mail?
- 19 A. Yes. And I'm sorry. Chad Gregory from United Egg
- 20 Producers
- 21 O. And that's who came in person?
- 22 A. Chad did come visit in person, yes.
- 23 Q. And do you see where Mr. Gregory says: Walmart's support
- 24 for the --
- MR. DESTEFANO: Your Honor, I object on hearsay

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1 grounds.

MR. OLSON: Your Honor, the last thing we are doing

- is introducing this document for its truth, as I will
- 4 establish.
- 5 THE COURT: What are you establishing?
- 6 MR. OLSON: For its lack of truth. Your Honor, if
- 7 the Court will allow me to lay the foundation.
- 8 THE COURT: Then why don't you start with that.
- 9 MR. OLSON: Okay.
- 10 BY MR. OLSON:
- 11 Q. So Mr. Gregory claimed he was attaching --
- 12 THE COURT: No, I don't mean an argument.
- 13 MR. OLSON: I apologize.
- 14 THE COURT: The Exhibit 270 is clearly hearsay. Do
- 15 you want to talk about 271?
- 16 MR. OLSON: Okay, let's talk about 271, which is the
- 17 attached letter.
- 18 MR. DESTEFANO: We would also have an objection as
- 19 to 271.
- 20 THE COURT: And what's your objection?
- 21 MR. DESTEFANO: Hearsay.
- 22 MR. OLSON: Again, I'm not even moving to admit it
- 23 yet
- 24 THE COURT: Okay, then fine. We're not going to
- 25 talk about it.

2 won't admit it or show it to the jury until I lay a basis --

MR. OLSON: We do need to talk about it, but we

- 3 THE COURT: Go ahead.
- 4 MR. OLSON: -- why this is not introduced for
- 5 hearsay reasons.
- 6 BY MR. OLSON
- 7 O. So this attachment you've seen this before?
- 8 A. I have
- 9 Q. And it's on the Walmart letterhead?
- 10 A. It is
- 11 Q. And whose name is on the letter?
- 12 A. In terms of who it's addressed to?
- 13  $\,$  Q. Well, whose name is at the bottom as the person --
- 14 A. Yes, so it would have been Scott Poole, my predecessor.
- 15 Q. Mr. Poole's name is on it?
- 16 A. That's correct.
- 17 Q. And this purports to be a letter from Mr. Poole?
- 18 A. That's correct.
- 19 Q. And without getting much into the substance at all, do
- 20 you see there's a reference to some 100 percent of hens being
- 21 protected?
- 22 A. Correct, yes.
- 23 Q. Now, were you aware, sir -- oh, one question before we
- 24 get there. And the date of this letter on the Walmart
- 25 letterhead is what?

- A. December 5th, 2006.
- 2 Q. So this was a couple of years ago?
- 3 A. That's correct.
- Q. Were you aware, sir, that Mr. Poole had written a letter
- 5 like this referencing the 100% rule?
- 6 A. Yeah, no, I was not aware of that, and I find it highly
- 7 unlikely that he did.
- 8  $\,$  Q. And why do you find it highly unlikely that Mr. Poole
- wrote this letter?
- 10 MR. DESTEFANO: Objection.
- 11 THE COURT: Sustained. Okay, you can move on.
- 12 MR. OLSON: Okay. All right.
- 13 BY MR. OLSON:
- 14 O. Are you aware of Mr. Poole -- do you have any personal
- 15 knowledge that Mr. Poole ever wrote a letter expressing
- 6 support for the 100% rule?
- 17 A. I do not.
- 18 Q. Do you have information that anyone from Walmart ever
- 19 wrote a letter expressing support for the 100% rule?
- 20 A. T do not.
- 21 Q. Have you seen letters that were sent to Walmart that
- 22 purported to be Mr. Poole expressing support for the
- 23 100% rule?
- 24 A. I have.
- 25 MR. DESTEFANO: Objection.

- MR. BIZAR: Objection.
- 2 THE COURT: Overruled.
- 3 THE WITNESS: I have.
- 4 BY MR. OLSON:
- 5  $\,$  Q. And do you have any reason to believe or doubt that those

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- 6 letters were actually written by Mr. Poole from Walmart?
- 7 A. I do
- 8 MR. DESTEFANO: Objection.
- 9 BY MR. OLSON:
- 10 Q. And what is -- sorry.
- 11 THE COURT: I'm going to sustain the objection at
- 12 this point. I'm not quite sure what you're -- you're trying
- 13 to -- I don't think you're advancing the progress of the
- 14 trial, so I would encourage you to do that.
- MR. OLSON: We will certainly take note of that,
- 16 Your Honor. Thank you.
- 17 THE COURT: Good.
- 18 MR. OLSON: Okay.
- 19 BY MR. OLSON:
- 20 Q. All right. So you had the in-person meeting with Chad
- 21 Gregory, and we spoke about that. It was on August 8,
- 22 correct?
- 23 A. Correct.
- 24 Q. After that meeting with Chad Gregory, did Walmart end up
- 25 changing course with regard to the award of the egg business

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- 1 that had been out for bid?
- 2 A. Yeah, we did. Specifically, even with the threats that
- 3 we had received from Chad, I -- it didn't change my mind. I
- 4 wanted to continue with the process we had. I wanted to award 5 the business to Sparboe Farms. But Ms. Kohn made the decision
- 6 to not do that, and to -- we -- at that point in time, we
- 7 agreed that we felt it would be safer, since Sparboe was going
- agreed that we felt it would be safer, since Sparboe was going
- 8 to go ahead and do all five of their farms at some point in 9 time, we felt it would be safer to make sure that they did all
- 10 the audits for all five farms, specifically making sure the
- 11 animal welfare requirements were in place to include kind of
- 12 the cage space density requirements, making sure all of that
- 13 was in place before we awarded business -- any business to
- 14 Sparboe Farms, even from the two farms that were going to be
- 15 Certified, so we made that decision.
- 16 Q. And would Walmart have made that decision to not proceed
- 7 with the award of business to those two farms without the
- 18 meetings and phone calls it was receiving?
- 19 MR. DESTEFANO: Objection. Calls for speculation.
- 20 THE WITNESS: No.
- 21 THE COURT: It does --
- MR. DESTEFANO: The decision was made --
- 23 THE COURT: It does. Sustain.
- 24 You can ask your question differently.
- 25 BY MR. OLSON:

1 O. You, sir, what was your role in making the decision about

- 2 whether -- and to whom to award business to under this bidding
- 3 process?
- 4 A. Yes, so under the bidding process, it was my decision to
- $\,\,$   $\,$  award the business. And at the end of this process, it was
- 6 Pam Kohn and myself, together, making the decision to delay
- 7 the award to Sparboe Farms until after the audits had taken
- 8 place
- 9 Q. And based on your involvement in that process, would
- 10 Walmart have changed its mind about the award of business
- 11 absent the phone calls and meetings it had received?
- 12 MR. DESTEFANO: Objection.
- 13 THE COURT: Overruled.
- 14 THE WITNESS: No, we would not have.
- 15 BY MR. OLSON:
- 16 O. Okay, so I believe the timeline is this: There was the
- 17 award of business to Sparboe from the two farms. Then we just
- 18 talked about Walmart changed and said it's not going to do
- 19 that until all five farms are audited; is that correct, sir?
- 20 A. Yes.
- 21 MR. DESTEFANO: Objection.
- 22 MR. OLSON: I just restated his testimony.
- 23 THE COURT: I'm going to overrule the objection just
- 24 because you're trying to move this along.
- 25 MR. OLSON: Thank you. Absolutely.

THE COURT: If you really were trying to move it

- 2 along, we would be moving along.
- 3 MR. OLSON: Okay.
- 4 BY MR. OLSON:
- 5 Q. So last question on this.
- 6 A. Yes, sir.
- 7 O. Was Sparboe able to complete the audits of all five farms
- 8 in order to start delivering product to Walmart?
- A. They were not, no.
- 10 Q. All right. And moving along to another short topic.
- 11 We've talked about United Egg Producers giving you information
- 12 about the UEP Certified Program, correct?
- 13 A. Correct.
- 14 O. Did the United Produces, Gene Gregory, Chad Gregory, any
- 15 of the members ever tell you about any other programs at UEP
- that involved reducing supply?
- 17 A. No, they did not.
- 8 Q. Were you ever told anything about an early molt program?
- 19 A. No.
- 20 Q. Were you ever told anything about early slaughter
- 21 programs?
- 22 A. No.
- 23 Q. And you -- did you have expectations as the buyer of eggs
- 24 at Walmart about how suppliers would treat their hens?
- 25 A. We did, yes.

- 1 Q. Would it have been consistent with those expectations for
- 2 your suppliers to be slaughtering hens in order to reduce
- 3 supply?
- 4 A. No, sir.
- 5 MR. DESTEFANO: Objection.
- 6 THE COURT: Overruled.
- 7 THE WITNESS: No, it would not have been.
- 8 BY MR. OLSON:
- 9 Q. Okay, last topic. While you were buying eggs for
- 10 Walmart, were you buying other products as well?
- 11 A. I was. Milk, eggs, cheese, butter, yogurt, things like
- 12 that.
- 13 Q. In all of those other products in the course of your
- 14 buying responsibilities, did you come across a 100% rule in
- 15 any other environment?
- 16 A. No, I did not.
- 17 Q. In buying other products, for example, some of the ones
- 18 you just mentioned, does Walmart encounter other types of
- 19 certifications program?
- 20 A. We do, yes. It's pretty common.
- 21 Q. What's an example?
- 22 A. Organic milk in the milk industry would be an example.
- 23 Q. So if someone wants to sell organic milk, they have to
- 24 get certified?
- 25 A. That's correct.

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- 1 Q. And does the certification program for organic milk have
- 2 a 100% rule?
- 3 A. It does not.
- 4 Q. Is there any requirement that if someone wants to sell
- 5 Walmart some organic milk, it can only sell organic milk?
- 6 A. No.
- 7 Q. And based on your experience at Walmart, sir, are you
- 8 aware of any reason why egg producers could not have a
- 9 Certified program that's similarly operated without a
- 10 100% rule?
- 11 A. I'm not. I don't know why they would be --
- 12 MR. DESTEFANO: Objection.
- 13 THE COURT: Sustained.
- 14 MR. OLSON: Pass the witness.
- 15 THE COURT: Fine. You can do cross-examination.
- 16 CROSS-EXAMINATION
- 17 BY MR. DESTEFANO:
- 18 Q. Hi.
- 10 7 11
- 20 Q. Mr. Airoso, I'm William DeStefano. I represent Rose Acre
- 21 Farms, along with some other gentlemen here. I'd like to ask
- 22 you some questions.
- 23 A. Okay
- 24 Q. I believe during your direct examination, you stated that
- 25 you -- that Walmart changed the specifications, and did you

1 say it was in the spring of 2008?

- 2 A. Um, that process would have started in the spring and
- 3 gone through the summer, yes.
- 4 O. Can you pinpoint exactly when those specifications were
- 5 changed to go from UEP and FMI approved to something broader
- 6 than that?
- 7 A. It would have been before the e-mail, I think, we looked
- 8 at earlier, in late May, because that was the official
- 9 communication out to everybody for clarification. But it
- 10 would have occurred sometime before that.
- 11 Q. Well, I'm looking at the specifications that were
- 12 approved in April 2008, and they still have the UEP, FMI in
- 13 them.
- 14 If I show you those specifications, would your
- 15 recollection possibly be refreshed?
- 16 A. No, I don't think so. It would have been between the
- 17 time those specifications were approved and May 24th, whatever
- 18 the date is of that e-mail where we sent out clarification to
- 19 make sure -- we would have made a decision at some point in
- 20 time in that period, yes.
- 21 Q. Okay, and when you say "we," who specifically --
- 22 A. Clay Adams and myself.
- 23 Q. All right, you have to kind of wait until I finish the
- 24 question --
- 25 A. Sorry. I thought you were done.

- Q. -- before you jump in with the answer.
- THE COURT: Okay, both of you wait.
- THE WITNESS: Sorry about that.
- THE COURT: One, two, one, two.
- THE WITNESS: Yes, sorry.
- MR. DESTEFANO: Okav.
- 7 BY MR. DESTEFANO:
- 8 O. So the decision would have been made by Clay Adams and
- you to broaden the specifications to require something equal
- or better than the UEP, FMI program?
- 11 A. Correct.
- And the incumbent suppliers for those five distribution
- centers that you ultimately awarded to Sparboe didn't think 1.3
- you ought to change the specifications, correct?
- 15 A. I don't remember who had those five DCs, so I couldn't
- tell you that.
- O. Where were those five DCs? 17
- 18 A. I don't remember.
- 19 O. So this was five out of 41?
- 21 O. So there was substantial number of other distribution
- centers that were buying eggs, I take it?
- 23 A. Correct.
- Q. And you only awarded five of the 41 to Sparboe?
- 25 A. Correct.

- 1 Q. Why not the others?
- 2 A. As I said before, it was based on price, quality, and
- 3 food safety, and felt those were the five correct DCs for
- Q. CCF is Country Creek Farms?
- 6 A. Correct.
- Q. Isn't that a buying group retained by Walmart to buy eggs
- for Walmart?
- I don't know what you're talking about.
- 10 Q. You don't know what I'm talking about?
- 11 A. No, sir.
- Q. Okay. You called them a broker. 12
- 13 A. Yes.
- 14 O. Okay. And do you know that Walmart used them as a broker
- 15 or retained them as a broker to buy eggs on behalf of Walmart?
- 17 O. You don't know one way or the other?
- 18 A. We didn't.
- 19 O. Okav. Do you know whether CCF had more than one
- 21 A I believe so, but I'm not sure.
- 22 Q. You believe they had more than one supplier?
- 23 A. But I'm not 100 percent sure. I believe so, yes.
- 24
- 25 A. I believe there would have been several, but, again, I

- 1 can't quote that for sure.
- Q. Okay. So your best belief here is they had several
- suppliers. So when CCF was acting either on your behalf,
- Walmart's behalf, or behalf of the suppliers as a broker, was
- 5 CCF independent from Walmart?
- O. Or was it independent from the producers?
- A. I don't know.
- O. Don't know, okav.
- In any event, sir, you only mentioned Rose Acre.
- You didn't mean to imply to this jury that Rose Acre was
- CCF's only supplier, did you?
- 13 A. I did not. I do know that they were one of their
- largest, if not their largest supplier, because Cal-Maine --
- I'm sorry -- CCF did mention that at one point in time.
- 16 Q. But every time you mentioned CCF, in the next breath, you
- mentioned Rose Acre. Did somebody tell you to do it that way,
- 18 sir?
- 20 Q. Why did you do it that way?
- Because that's my recollection.
- 22 Q. Let me ask you this, sir: Did you meet with your
- attorneys or the attorneys for the Class here sitting in this
- 24 courtroom or some of them to prepare your testimony for today? A. I did meet with my attorney.

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- 1 O. Okay. And how long ago did you meet with your attorney?
- A. Over the last day. I flew in from California, spent a
- few minutes with them and --
- O. And prior to that, did you meet with your attorney or any
- 5 attorneys here representing the Class?
- O. And when was that, and where was that?
- 8 A. In Bentonville about a month or two ago for about
- 30 minutes.
- Okay. And without getting into the substance of what you
- discussed, was the purpose of that meeting to prepare you for
- 12 your testimony here today in court?
- 13 A. It was not.
- What was the purpose?
- 15 A. To find out what I knew about the case.
- 16 O. Were you aware that you were designated as a witness in
- 17 this case more than a month ago?
- 18 A. No.
- 19 Q. Did they tell you they had you down as a witness in this
- 20 case more than a month ago?
- When I -- I don't remember when I met with them. But
- 22 when I met with them, we discussed that I did have some
- 23 knowledge of the case and that it might make sense for me to
- 24 be a witness.
- Q. When you did meet with them in -- is it Bentonville?

- 2 MR. OLSON: Your Honor, I hate to interrupt, but
- 3 this seems covered by the same stipulation.
- 4 THE COURT: I think we're okay for now. Thank you.
- 5 BY MR. DESTEFANO:
- 6 Q. Walmart, I think you said, and I think -- do you know
- 7 Ms. Crossland?
- 8 A. Yes. Yes.
- Q. And is she your boss or do you work for her or --
- 10 A. Crossland?
- 11 O. Yes.
- 12 A. No, she's not my boss. I don't work for her at all.
- 13 O. How do you know her then?
- 14 A. We're familiar. We work in the same general area of
- 15 food.
- 16 Q. You both were in dairy at the same time?
- 17 A. No. sir.
- 18 Q. Was she ever in dairy?
- 19 A. Yes, she was in dairy, but I believe that would have been
- 20 before I ever even started at Walmart.
- 21 Q. Okay. When did you start at Walmart?
- 22 A. In 2006.
- 23 Q. All right. In any event, you acknowledged that Walmart
- 24 is the biggest purchaser, retail purchaser of eggs at present?
- 25 A. I believe we're one of the largest. I couldn't tell you

- 1 if we're the largest.
- 2 O. Okay. In fact, at the time in question, which I think

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- 3 we're talking primarily 2008, was Walmart then the biggest
- 4 grocery supplier in the United States?
- 5 A. We may have been.
- 6 Q. And hence, the biggest egg purchaser in the
- 7 United States?
- 8 A. I don't know that.
- 9 Q. You do know, however, that Walmart is a member of the
- 10 Class --
- 11 A. Yes.
- 12 Q. -- of Plaintiffs in this case?
- 13 A. I do, yes.
- 14 Q. And if you were either the biggest or one of the biggest
- 15 purchaser of eggs during the time in question, then if
- 16 Plaintiffs were successful in obtaining a monetary award in
- 17 this case, you would agree with me, would you not, is that
- 18 Walmart would get the largest percentage of that award?
- 19 A. I have no idea what it will get as a percentage.
- Q. Would you agree with me with the concept that the largest
- 21 purchaser is probably going to get the largest percentage of
- 22 any award that might be given?
- 23 A. I don't know how this works. I couldn't tell you.
- 24 Q. Does that seem to be at least logical to you?
- 25 A. I have no idea. I really don't.

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- 1 Q. You have no idea?
- 2 A. I really don't, no.
- Q. You didn't need a subpoena to appear today in court, did
- 4 you?
- 5 A. Um, I don't think I was subpoenaed, no.
- 6  $\,$  Q. How about do you know if Ms. Crossland was subpoenaed?
- 7 A. I have no knowledge of that.
- 8 Q. You're appearing here voluntarily without any Court
- 9 demand that you appear here?
- 10 A. Yes, that's correct. Yes.
- 11 Q. Now, you do know, do you not, that although you started
- 12 purchasing eggs from Sparboe in 2008 -- I take it because you
- 13 wanted all five of Sparboe's growing facilities to be
- 14 certified, it was probably very late 2008? Would that be
- 15 accurate, sir?
- 16 A. I apologize. The question was really long.
- 17 Q. It was a bad question?
- 18 A. I don't know what you asked. I'm sorry.
- 19 Q. I've been accused of that before. When did you actually
- 20 start purchasing eggs from Sparboe?
- 21 A. It wasn't until -- by the time they got audited and where
- $22\,$   $\,$  we would make changes in our purchasing organization, it would
- $23\,$  have been spring of 2009, I believe.
- 24 Q. Okay. Spring of 2009?
- 25 A. Something like that, yes.

1 O. And then would you agree with me, sir, that in 2011 you

- 2 stopped purchasing eggs from Sparboe?
- 3 A. We did.
- 4 O. Do you know whether Sparboe rejoined the UEP after you
- 5 stopped purchasing eggs from them in 2011?
- 6 A. I don't know what they did.
- 7 O. Do you know if Sparboe has ever come back to you and
- 8 asked you or requested an opportunity to bid on one or more
- 9 distribution centers after 2011?
- 10 A. I don't know
- 11 Q. You're not involved in eggs anymore?
- 12 A. I'm not.
- 13 Q. What are you doing now?
- 14 A. Foods, strategic sourcing.
- 15 Q. What's strategic sourcing?
- 16  $\,$  A.  $\,$  Um, confidential programs and plans, things that we may
- 17 be working on, sourcing stuff. I apologize. I don't know if
- 18 I can be -- okay.
- 19 Q. Okay. Back when you were in purchasing, wouldn't it be
- 20 true, sir, that lots of different suppliers competed against
- 21 each other for Walmart's business?
- 22 A. In general.
- 23 O. In general?
- 24 A. Yes. In general, yeah.25 Q. In the case of eggs, while you were involved in buying

eggs, would it be accurate to say that the incumbent suppliers

- 2 were competing against Sparboe for those five distribution
- 3 centers?
- 4 A. I don't know that I can speak for what the incumbents
- 5 were doing or saying or thinking.
- 6 Q. If they wanted your business at those five distribution
- 7 centers?
- 8 A. I will assume so.
- Q. And so did Sparboe?
- 10 A. Yes, they did.
- 11 Q. And there's nothing wrong with competing for a large
- 12 customer's business, is there, sir?
- 13 A. I think it's fine.
- MR. DESTEFANO: Thank you. That's all I have.
- 15 MR. BIZAR: Just a couple, Your Honor.
- 16 THE COURT: Sure. Go ahead.
- 17 CROSS-EXAMINATION
- 18 BY MR. BIZAR:
- 19  $\,$  Q. Mr. Airoso, just a couple of questions, if I may. My
- 20 name is Steve Bizar.
- 21 You were asked about CCF. The CCF brand, Country
- 22 Creek Farm brand, is that the company or the entity?
- 23 A. I think so. I don't remember that.
- 24 Q. You're not aware of the membership of -- or the
- 25 composition of CCF brands?

- 1 A. I don't know what you mean.
- 2 Q. Who are the people that CCF is representing, who are the

- 3 entities that CCF is representing?
- 4 A. I had some knowledge of that, as I spoke earlier.
- 5 Q. So, for example, you wouldn't know that they have nothing
- 6 to do with R.W. Sauder, right, as you sit here today?
- 7 A. I have no idea one way or the other.
- 8 Q. Okay. And you never heard any conversations to the
- 9 effect that Paul Sauder ever tried to preclude or prevent
- 10 anybody from seeking Walmart business, right?
- 11 A. No, sir.
- 12 Q. Am I right
- 13 A. Yes, you're correct. I don't know anything about that.
- 14 MR. BIZAR: That's all I have. Thank you,
- 15 Your Honor.
- 16 THE COURT: Anything else?
- 17 MR. CALLOW: Nothing, Your Honor.
- 18 THE COURT: Any redirect?
- 19 MR. OLSON: Nothing further, Your Honor. Thank you.
- 20 THE COURT: Okay. You may return to California.
- 21 THE WITNESS: All right. Thank you so much.
- 22 THE COURT: Travel safely.
- 23 THE WITNESS: Thank you. Should I leave these
  - 24 documents here.
  - 25 THE COURT: No. You can leave everything there.